

APPEARANCES: (Cont'd.)

ATTENDEES:

STEPHEN MURA, Air Mobility Command
TOM BILLONE, United Airlines
GEORGE COYLE, American Airlines
ROGER BARSAMIAN, American Airlines
ANDREW RYAN, Department of State
CHRISTINE CHAPMAN, Delta
DAVID GOBER, Delta
LARRY FATTORUSSO, Delta
KAREN CANNON, Alaska Airlines
HOWARD HICKS, DTMO
ANDREA CARLOCK, DTMO
TIM BURKE, GSA
SUSAN FORD, GSA

P R O C E E D I N G S

(10:36 a.m.)

MR. BRISTOW: Good morning, everyone.

Welcome again to the City Pair Pre-solicitation Conference that's held annually. And for this year we are doing the FY '14 City Pair Conference, so this is our 34th year of participation in the City Pair Program, so a long-time program for the federal government. It's evolved through a number of different mergers, acquisitions, and the program has changed to benefit not only the carriers but also the federal government, so thank you so much for your participation. Thanks for your attendance here.

We're doing this as a Webex out to our people that cannot officially attend today, so that's why it doesn't look like we have a big crowd here today, but we may have more people on the phone. So thank you very much for attending.

I'm going to have Iman Freeman here do the roll call on the phone here so that we make sure that we have everyone in attendance here, and we'll start here in just a second, okay? Thanks again, and welcome to the presolicitation conference.

MS. FREEMAN: Just a couple of housekeeping.

Can everyone hear us clearly on the phone?

1 VOICE: No. I'm hearing static.

2 VOICE: Yes.

3 VOICE: No.

4 VOICE: There's static about every 15
5 seconds.

6 MS. FREEMAN: Yes, I hear that too. I'm not
7 sure.

8 VOICE: There's somebody typing.

9 MR. BRISTOW: Those on the phone, if you're
10 not speaking, if you could please place those on mute,
11 that might reduce some of the noise, the background
12 noise. I think that helped a little bit.

13 I also wanted to advise you that we are
14 recording this session so that those on the phone,
15 when you would like to speak, please introduce
16 yourselves so that we get that recorded as well. So
17 thanks so much. Iman?

18 MS. FREEMAN: Okay. CDC?

19 (No response.)

20 MS. FREEMAN: Delta?

21 MR. TAYLOR: I'm sorry. This is Barry
22 Taylor with CDC.

23 MS. FREEMAN: Thank you. Delta?

24 MR. CLIFFORD: Denny Clifford.

25 MS. FREEMAN: He's hard to understand

1 because he's in Germany. Yes.

2 MR. CLIFFORD: Did you copy that, Iman?

3 MS. FREEMAN: I did. Thank you. Virgin
4 America?

5 (No response.)

6 MS. FREEMAN: Frontier?

7 MS. CAVOS: Here.

8 MS. FREEMAN: Sun Country?

9 MS. NELLIS: Yes. This is Linda Nellis at
10 Sun Country.

11 MS. FREEMAN: Do we have anyone from GAO?

12 MR. LOGAN: Keith Logan at GAO.

13 MS. FREEMAN: NSF?

14 (No response.)

15 MS. FREEMAN: OPM?

16 (No response.)

17 MS. FREEMAN: AMC?

18 MR. BAFFLE: AMC here. Kevin Baffle (ph).

19 MR. ROBINSON: And Mark Robinson.

20 MS. FREEMAN: IRS?

21 VOICE: This is Missy.

22 MS. FREEMAN: Department of Interior?

23 (No response.)

24 VOICE: DEA. I'm sorry. DEA.

25 MS. FREEMAN: Okay. GSA Travel Office?

1 (No response.)
2 MS. FREEMAN: Smithsonian?
3 (No response.)
4 MS. FREEMAN: BPD?
5 MS. MILLER: Angie Miller, BPD.
6 MR. CAROZZA: Dan Carozza.
7 MS. FREEMAN: Hawaiian Airlines?
8 (No response.)
9 MS. FREEMAN: Department of State?
10 MR. PICKERING: Larry Pickering.
11 MS. FREEMAN: Department of Justice?
12 (No response.)
13 MS. FREEMAN: Do we have anyone else on the
14 phone who I didn't call?
15 MS. ELVEY: Yes. Department of Commerce,
16 Cheryl Elvey.
17 MS. FREEMAN: Thank you.
18 MR. TROTTA: Hi. This is Cliff Trotta from
19 JetBlue.
20 MR. LONG: And Raymond Long from JetBlue.
21 MS. SAMP: U.S. Airways.
22 MS. STOWE: Amy Stowe from HUD.
23 MS. FREEMAN: Okay.
24 MR. SHEPLEY: Don Shepley from Gulfport-
25 Biloxi Airport.

1 MS. FREEMAN: Okay. Anyone else?

2 MS. JAREMBACK: This is Kristen Jaremback
3 from GSA.

4 MS. FREEMAN: Hi, Kristen.

5 MS. JAREMBACK: Hi.

6 MS. FREEMAN: Okay. That's it.

7 MR. BRISTOW: And as always, we have the
8 roving mic, so we'll be passing that around. Please
9 introduce yourself and your carrier or your
10 participation. Thanks.

11 MS. FREEMAN: I guess I can start. Iman
12 Freeman, GSA Program Office.

13 MS. BALLIS: Leah Ballis, City Pair Program,
14 Contract Specialist, GSA.

15 MR. RYAN: Andrew Ryan, Department of State.

16 MR. ELLIS: Jerry Ellis, GSA City Pair Team.

17 MS. SCRIPMAN: Janelle Scripman,
18 Transportation Audits.

19 MR. FATTORUSSO: Larry Fattorusso, Delta
20 Airlines.

21 MR. GOBER: David Gober, Delta Airlines.

22 MS. CHAPMAN: Christine Chapman, Delta
23 Airlines.

24 MR. SMILEY: Keith Smiley, GSA Contracting.

25 MR. BARSAMIAN: Roger Barsamian, American

1 Airlines.

2 MR. COYLE: George Coyle, American Airlines.

3 MR. HAAG: Jeff Hague, Southwest Airlines.

4 MS. CANNON: Karen Cannon, Alaska Airlines.

5 MR. BILLONE: Tom Billone, United Airlines.

6 MR. MURA: Steve Mura, Headquarters, Air

7 Mobility Command.

8 MR. JOHNSON: Jay Johnson, U.S.

9 Transportation Command.

10 MR. CALAHAN: Don Calahan, Virgin America.

11 MR. BURKE: Tim Burke, GSA.

12 MS. FORD: Susan Ford, GSA

13 MS. CARLOCK: Andrea Carlock, Defense Travel

14 Management Office, DOD.

15 MR. HICKS: Howard Hicks, Defense Travel

16 Management Office.

17 MR. BRISTOW: Thank you all very much, and
18 again welcome to the City Pair Pre-solicitation
19 Conference. I want to run through the agenda for you
20 real quick here, things that are going to happen this
21 morning and this afternoon if we run that long. I
22 just want to make sure we're covering all the
23 necessary subject items for you today.

24 We'll run through the review of the general
25 requirements. Then we'll take a look at the activity

1 reporting, the FY '14 market selection and market
2 information, contract updates and new contract
3 requirements, City Pair points of contact and general
4 inquiries, and then we'll open it up to questions and
5 discussion points after that.

6 First up I believe is Jerry Ellis, and Jerry
7 is going to be talking about the -- is that correct,
8 Jerry?

9 MS. BALLIS: It's me.

10 MR. BRISTOW: I'm sorry. Leah Ballis.
11 Jerry's going to be doing the market selection. I got
12 it. Thank you very much. Leah?

13 MS. BALLIS: Good morning, everyone. As I
14 said earlier, I'm Leah Ballis. I'm the Contract
15 Specialist on the City Pair Program Contracting Team,
16 and we're just going to review the general
17 requirements.

18 So first off, the Attachment 1 proposal
19 checklist, which is located in the RFP, just please
20 ensure all your reps and certifications are current
21 before you submit your offers, including CCR and ORCA.

22 And new this year, if you're not already familiar,
23 they're on the system for award management. The
24 system is also known as SAM, and it's actually
25 consolidation that maintains all the federal

1 procurement systems, so you don't have to go to the
2 separate websites for CCR and ORCA. And that website
3 is located in the RFP, and it's also acquisition.gov
4 if you're ever unsure of where to go.

5 In addition, new this year all submissions
6 will be done electronically, and they're due March 21,
7 2013, so no FedExing of paper proposals, and the
8 addresses will be listed in Section A1 or they are
9 listed in Section A1 of the RFP, a couple email
10 addresses for you.

11 In addition, subcontracting plans are a
12 requirement and must be approved for the contract.
13 The FY '14 subcontracting plan template is attached to
14 the RFP and it's embedded, and I know some people had
15 difficulty opening it, so I sent it out as a separate
16 attachment, but if you still need it, please let me
17 know and I'll send it out. Speak louder? Sure.

18 Moving on with general requirements, all
19 offerors' technical and price proposals are submitted
20 in the City Pair Offer Preparation System, also known
21 as COPS, and for those of you that aren't familiar
22 it's set up in three phases. The first phase is a
23 test application, and I'll be sending out user IDs and
24 passwords to everyone so you can get into the system,
25 and I encourage you to go in and test it out and try

1 it out if you're not familiar with it so then you're
2 comfortable with the system before you submit your
3 offers.

4 And this test application will begin Monday,
5 February 25, and close Friday, March 1, and then after
6 the test application we open it up for Group 1
7 offerors, and that upload will begin Monday, March 4,
8 and close on Thursday, March 21, so you have about
9 three weeks. And then last, after the Group 1 is the
10 Group 2 offeror upload, and that will begin Monday,
11 March 25, and close Thursday, April 11, and if
12 anything changes on these dates, we will of course let
13 you know well in advance, but those are the dates for
14 now.

15 And I'm going to hand it over to Jerry Ellis
16 now to discuss activity reporting and market
17 selection.

18 MR. ELLIS: Good morning, ladies and
19 gentlemen. As far as the dual fare reporting system,
20 it has not changed at all. I would just like to
21 reiterate and remind you that when you do your dual
22 fare reporting please only include those markets in
23 which you made a bid and were awarded a dual fare, the
24 YCA fare and your capacity control fare.

25 Only include those markets because if you

1 include all your market awards, if you only had one
2 offer, the YCA level, obviously that's going to be
3 used 100 percent of the time and it throws our
4 calculate off. So please again only include those
5 markets as indicated in Section B36, those markets
6 where you have a dual fare. Again, we appreciate you
7 submitting those reports in a timely fashion. We
8 understand it's done on ticket lift and so we allow 60
9 days after the close of the month for you to submit
10 your activity report.

11 The market selection process was done the
12 same way we did it last year. We took data from ARC
13 and from Smart Pay and we massaged that or filtered
14 that through our MIS program. We identified
15 government usage in over 66,000 markets worldwide.
16 Obviously that is a number that we cannot
17 administratively handle, nor is it the number of
18 markets that the industry would like to see us put in
19 the solicitation.

20 We tried to pare it down to the most used 6
21 to 7,000 markets worldwide. This is what we came up
22 with this year. As you can see, we are soliciting
23 7,012 markets, which is seven more markets than we
24 solicited last year. We again have looked at the
25 extended connection markets, both domestic and

1 international. Most of your extended connection
2 markets are in and out of Hawaii and/or Alaska. Your
3 international markets, quite a few of those are into
4 points in the Middle East, central eastern Africa and
5 places where normally we need the extra connection
6 time and/or a double connection.

7 So this is how it has played out as far as
8 the markets go. We again have a total of 7,012
9 markets, 5,402 domestic and 1,610 international. We
10 actually show an increase in the number of
11 international markets that we're soliciting and a
12 decrease, a slight decrease in the domestic markets
13 that we are soliciting.

14 There is a large gain. Over 125 markets
15 have moved from Group 2 to Group 1, namely because we
16 want to review both service and price offered in those
17 markets. So this is how the market dynamics changed.

18 As you can see, as we get better information, we feel
19 that we are getting more better defined passenger
20 usage, so we are showing about 205,000 less estimated
21 users this year than last year.

22 You read the papers. You see the news media
23 as well as we do. That travel is one of those areas
24 which the federal government has taken a very hard
25 look at as far as the economics of running the

1 government go.

2 So are there any questions either from the
3 audience or on the phone regarding the market
4 selection process? Or if you've reviewed the markets
5 that we set out in the draft solicitation, I would
6 enjoin you please feel free to contact me if you have
7 a question about a market that we have solicited that
8 you have a question about.

9 MR. CLIFFORD: Jerry, this is Denny
10 Clifford. Can you hear me?

11 MR. ELLIS: I can hear you. Yes, sir.

12 MR. CLIFFORD: Say, on the difference on the
13 total passenger count, the prospectus went down
14 200,000. How does it play with the GAO's 30 percent
15 reduction in travel and all the things we do read in
16 the paper? Those numbers don't seem to suggest that
17 any serious reduction was made with respect to travel
18 spending.

19 MR. ELLIS: Well, as we indicated, that 10
20 percent reduction, that 30 percent reduction, that
21 includes total government spend. As we indicated last
22 year, we don't know how much of that percentage
23 decrease is going to come out of travel, so we can't
24 speculate. Again, these are estimated based on
25 historical usage, actual historical usage. We did not

1 put an arbitrary percentage in there, not knowing what
2 percentage of the government spend cutback would
3 include the travel portion.

4 MR. CLIFFORD: So you kept it basically the
5 same. In other words, the GAO's 30 percent, which was
6 travel -- it wasn't any other type of spending. It
7 was specifically for travel reduction costs. That's
8 not taken into consideration here really to any
9 extent, is that right?

10 MR. ELLIS: That's right.

11 MR. CLIFFORD: And extrapolating some of the
12 numbers from prior years, would this be about a
13 \$3 billion contract though?

14 MR. ELLIS: Well, you know, the spend is a
15 product of the markets that are bid, the price bid,
16 but I would say it would probably be in that range.
17 Yes, sir.

18 MR. CLIFFORD: Thanks.

19 MR. ELLIS: Okay. Any other questions?

20 (No response.)

21 MR. ELLIS: Okay. I'll turn it back over to
22 Jerry Bristow.

23 MR. BRISTOW: Actually Kristen Jaremback is
24 going to be discussing the FY '14 contract language
25 updates. And, Kristen, you logged in here to see

1 this?

2 MS. JAREMBACK: Yes. Thank you. Yes.
3 Thank you, Jerry. Can everyone hear me on the phone
4 in the room?

5 MR. BRISTOW: Yes.

6 MS. JAREMBACK: Okay. Great. Okay. Good.

7 I'll be talking about the contract update and some of
8 the language and some of your requirements for the
9 current RFP.

10 The first one is the auto cancellation
11 language. There's just a small update in there. We
12 are still remaining -- it's going to be domestic
13 reservations only for the 48 hours prior to departure,
14 and it applies only to the reservation booked 72 hours
15 or more prior to departure.

16 You can see the language up on the screen.
17 If anyone has any questions about it, we can talk
18 about it, but it's pretty much the same as it was last
19 year. We're just making it a little more clear for
20 both the carriers and our travelers as to what is
21 included in the auto cancellation.

22 MR. BRISTOW: I've got a question here in
23 the audience here.

24 MS. JAREMBACK: Okay.

25 MR. BILLONE: It's Tom Billone, United

1 Airlines. Looking at that wording, it's a little bit
2 deceptive in the fact that you're saying 72 hours or
3 more, and then you're dropping down to 48 hours. It
4 says domestic reservations made 48 hours or less prior
5 to departure time may be exempted and may require a
6 ticket.

7 Well, what about 71 hours to 48 hours? I
8 think you need to clarify that because most of us are
9 looking at if it's outside the 72 hours or inside the
10 72 hours that 48 hours doesn't come into play. So
11 you're kind of confusing the issue there when you're
12 throwing that 48 hours in there again.

13 It should basically in my opinion say
14 domestic reservations made 71 hours or less prior to
15 departure rather than 48 hours, because you've got a
16 whole gray area between 48 and 72. That's in my
17 opinion.

18 MR. BRISTOW: Okay. We'll take a look at
19 that and revisit that. Any other questions on this
20 one?

21 MR. CLIFFORD: Jerry, Denny Clifford here.

22 MR. BRISTOW: Okay, Denny. Go ahead.

23 MR. CLIFFORD: Yes. Kristen or whomever,
24 can you walk through the -- of flying international?
25 It was not included in here.

1 MS. JAREMBACK: I'm sorry, I couldn't hear
2 the question. You're breaking up a little bit.

3 MR. CLIFFORD: Yes. I'm getting feedback
4 here also. Can you talk to why the international
5 component was not considered this year as we were told
6 it would be as a carryover from FY '13?

7 MR. BRISTOW: Actually I'll go ahead and
8 take that one, Denny. We'd done some reviews on the
9 international information that was supplied by the
10 carriers. We looked through and did the analysis on
11 that 48-hour auto cancellation. We made the
12 determination at that time not to provide it for the
13 international for the fact that the amount of spoilage
14 we were seeing was actually decreasing.

15 We did have a meeting with the carriers a
16 couple weeks ago, the international carriers, with
17 regards to that. They have responded with some
18 questions on that and actually have provided us a
19 request to re-review that. We're going to take that
20 and re-review this information on the 48 hour for the
21 international and get back to you before the final
22 solicitation is going to be put out for award, okay?

23 MR. CLIFFORD: You mentioned, Jerry, that
24 your data suggests that you -- sorry for the crossover
25 here. There's a time lag. There was a decrease in

1 spoilage. Did you say that?

2 MR. BRISTOW: That's correct. We're seeing
3 a decrease in the spoilage on the international. It
4 appears that some of the information or some of the
5 business processes that the government agencies have
6 in place may have reduced the international spoilage
7 as well. The business process that they had put in
8 place for the domestic has shown that it's also
9 helping to reduce the spoilage on the international.

10 MR. CLIFFORD: By what percent was the
11 reduction?

12 MR. BRISTOW: We believe that reduction was
13 from 6 percent down to 2 to 3 percent.

14 MR. CLIFFORD: All right. So it was a 3
15 percent reduction basically roughly?

16 MR. BRISTOW: Correct. Overall.

17 MR. CLIFFORD: All right. But we still have
18 significant spoilage, right? Even with a reduction
19 you've still got significant spoilage.

20 MR. BRISTOW: That's correct. And like I
21 said, as we stated, we will re-review that for the 48
22 hour on the international. I do need to hear from our
23 government customers as well to make sure that the
24 things that they are doing is helping to offset the
25 spoilage. Any information --

1 MR. CLIFFORD: Okay. Now was it the
2 domestic piece that you are indicating decreased, or
3 did you say the international was looked at as well?
4 And if so, how did you figure that out?

5 MR. BRISTOW: No, the international was
6 looked at as well. Information provided shows that
7 there was a decrease in the international as well.

8 MR. CLIFFORD: From which carriers? I mean,
9 not from which carriers, but I'm trying to understand
10 how you could analyze something when there's been
11 nothing in place to credit the reduction in.

12 MR. BRISTOW: The information that was
13 provided last year versus this year showed that
14 reduction in the spoilage.

15 MR. CLIFFORD: Well, you've gotten Delta's
16 spoilage numbers.

17 MR. BRISTOW: Right.

18 MR. CLIFFORD: And they certainly haven't
19 been reduced.

20 MR. BRISTOW: And I believe you said you're
21 going to resubmit those as well, correct?

22 MR. CLIFFORD: Right.

23 MR. BRISTOW: Okay.

24 MR. CLIFFORD: Well, my point is you've got
25 significant spoilage, and even if it's a 3 percent

1 reduction it's unacceptable to have millions of
2 dollars of spoilage and simply not have an
3 international piece put in this program. And that was
4 committed to by the GSA last year. In fact, it was a
5 condition of Delta last year to pass the domestic
6 piece on the condition, and we have that in writing,
7 on the condition that the international piece be
8 included in FY '14.

9 MR. PICKERING: Denny, this is Larry
10 Pickering at State. We were one of the primary
11 objectors to taking out the international. The last
12 thing we want to have is our travelers stranded in an
13 international airport because of cancellation. That's
14 just not something that we're willing to move forward
15 on.

16 MR. CLIFFORD: You're not willing to move
17 forward on?

18 MR. PICKERING: We are not going to do that
19 internationally, at least not this year.

20 When you look at the overall loss rate that
21 you're claiming, are you not filling the seats with
22 passengers? Or are you just saying because the
23 preferred traveler, the government traveler, didn't
24 get on it that you lost money?

25 MR. CLIFFORD: Well, David Gober, who is in

1 the room there, from Delta can address the details of
2 that now. I can tell you this. The State Department
3 is not experiencing the \$12 million in spoilage that
4 we are annually.

5 MR. PICKERING: Well, we're spending a lot
6 more than that in airfare though. I'll tell you that.

7 MR. CLIFFORD: I'm not talking about
8 airfare. I'm talking about spoilage.

9 MR. PICKERING: Yes, I know. And we're
10 talking about customers getting stranded at
11 international airports because they can't get tickets.

12 MR. BRISTOW: Okay.

13 MS. JAREMBACK: I think you have a comment
14 in the room.

15 MR. BRISTOW: I've got a comment in the room
16 here. George?

17 MR. COYLE: Actually, Denny did hit on the
18 question that I wanted to bring up, which is
19 international. We share the same concerns. It was
20 our understanding that we would be looking at some
21 type of protection on the international spoilage this
22 year. Our numbers indicated as much as 16 percent
23 from what originally booked to what ultimately didn't
24 ticket, so we're hopeful that this conversation is
25 going to continue. It sends absolutely the wrong

1 industry message that government is comfortable with
2 millions of dollars of spoilage than putting it back
3 in the coffers.

4 MR. BRISTOW: Thank you, George.

5 MR. BILLONE: This is Tom Billone from
6 United Airlines. First of all, the spoilage data was
7 not part of the formula for FY '14. It was presented
8 why we weren't getting it in FY '13 was certain
9 systems and processes need to be addressed during the
10 year, particularly from the State Department.

11 As Larry said, Larry does not want to do
12 this because his people may possibly get stuck
13 overseas, but that's a process issue. That's not an
14 airline issue. Persons who have their ticket issued
15 on time and they can get it, it's within the 48 hours
16 or in the 72 hours, they should be able to get one at
17 the airport.

18 Now Larry brings up the issue about well,
19 how do we know it's really spoilage? None of the
20 airlines are running 100 percent load factors, so
21 there's spoilage. In fact, some of the airlines on
22 the commercial side are charging for no-shows. All
23 right. We don't do that, so you get an advantage
24 there.

25 But it's a process issue. It was presented

1 as a process issue. It had nothing to do with the
2 data. We presented the data last year and all of a
3 sudden you ask for the data again, which really had
4 nothing to do with what we were doing. It was a
5 process thing, and you had a year to fix the process.

6 And apparently that hasn't been done. It's been a
7 major pushback.

8 You know, I met with State Department
9 Thursday and I was told the same thing. They don't
10 like it because of the potential of somebody getting
11 stranded overseas. Process, process, process, all
12 right? Then the thing comes up. You bring up that
13 argument about how do we know there's less spoilage?
14 Well, how do you know anything? I mean, we're not
15 running 100 percent load factor. Do we run a 100
16 percent load factor? I can see your argument. But
17 I'm not. None of the airlines are.

18 So, I mean, we've made our position known in
19 an email earlier. We're very disappointed at this
20 nonagreement. I know there were a couple other
21 carriers that may be on the phone that made
22 concessions last year under the promise that this was
23 going to be in place for FY '14. And it's very
24 disturbing that a promise that was made to us, and I
25 went back and read the proposal. I saw it. I'd love

1 to go back to the transcripts of the committees and
2 see how it was presented. But we find that it's very
3 disingenuous to go back on that promise.

4 MR. BRISTOW: Your email is noted, and like
5 I said, we're going to reopen this, okay? Andrea?

6 MR. CLIFFORD: Jerry, this is Denny Clifford
7 again. What concrete efforts have been made with the
8 State Department to clear up the same issues as Tom
9 just said from a year ago? It sounds like nothing was
10 done. Is that true or not?

11 MR. PICKERING: Number one is that I
12 couldn't hear what Tom said, so I don't know. If this
13 is being recorded, we've got no problem giving you and
14 Jerry a response as we go through this process.

15 But, you know, when you guys talk spoilage,
16 you're saying that you're losing money. Everybody
17 knows the airline pricing model is the closer you get
18 to departure date the higher the cost. If that seat
19 went empty, are you sure you're not going to lose
20 money buying bulk in this process?

21 MR. BRISTOW: Now we're not going to debate
22 it on the floor here, okay? We're going to get the
23 information.

24 MR. PICKERING: I can't hear what's being
25 said on the other side. Everything is based

1 supposedly on the fact that there's spoilage and that
2 you're losing money.

3 MS. JAREMBACK: All right. Denny?

4 MR. CLIFFORD: Why is that a problem, Larry,
5 to try and correct that problem? Isn't that what
6 we're all after, to save money?

7 MR. PICKERING: Absolutely, but the other
8 side of that is that this is a contract for U.S.
9 Government travelers overseas. I don't want my people
10 stranded in foreign cities because they missed the
11 flight or because somebody canceled an airline ticket
12 somewhere in there. I want to make sure that when
13 they depart that they have got a safe journey to their
14 end destination, and this automatic cancellation
15 process could facilitate that.

16 MR. BRISTOW: Okay.

17 MR. CLIFFORD: Well, then let me enter the
18 subject that I would like or wanted to bring up
19 anyway, and that's on the front end of the equation.

20 Delta is saying that we need ticket time
21 limits front end, which will have a lot more to do
22 with mitigating the spoilage issue than it will on the
23 back end without a cancellation. And we're asking the
24 GSA to seriously consider again ticket time limits of
25 72 hours on the front end. Larry, then your people

1 won't have those issues.

2 MR. PICKERING: Well, I know that, but then
3 the other thing that came right after that when this
4 was initially brought up -- this was about four years
5 ago -- as you will recall, we followed that up with
6 penalties if the ticket time limit wasn't there of
7 \$100 million. And, of course, this is all money
8 driven too.

9 MR. CLIFFORD: Well, we can debate the
10 numbers that came out of that analysis in the first
11 place.

12 MR. PICKERING: I haven't seen your numbers.

13 MR. BRISTOW: Okay.

14 MR. CLIFFORD: I'm talking about the GSA's
15 numbers.

16 MR. BRISTOW: All right. Excuse me. We're
17 not going to debate over the phone here, okay? We're
18 going to work through this process with our carriers
19 as well as our customers, all right, so we'll be
20 advising them as well. I believe Andrea has got a
21 comment?

22 MS. CARLOCK: I do have a comment.

23 MR. BRISTOW: I've got one request here.
24 Denny, I think that interference, that sporadic
25 interference, is coming through yours. I don't know

1 if you mute your phone if that will allow it to stop.

2 MS. JAREMBACK: Yes.

3 MR. BRISTOW: Thank you.

4 MS. CARLOCK: Andrea Carlock, Defense Travel
5 Management Office. I would just like to add that we
6 at the Defense Travel Management Office, we've done a
7 lot of things over the last year to try to educate our
8 travelers on the auto cancel. We're also making
9 system changes for the domestic.

10 When we educate our travelers, we are not
11 seeing now international versus domestic. We're
12 educating our travelers on 72-hour auto cancel for all
13 travel. So we are listening to the carriers. We're
14 taking this very seriously. We're working with GSA.
15 We have monthly meetings where we discuss where we
16 are, what progress we have made, and we will continue
17 to educate our travelers on the need to ticket in
18 advance.

19 MR. CLIFFORD: Jerry, can the State
20 Department do the same thing as Andrea is suggesting
21 for DOD?

22 MR. PICKERING: We have been doing the same
23 thing as Andrea has been doing. We're just not ready
24 to put the thing in effect overseas. We are applying
25 it internationally and domestic. But we don't want to

1 have that automatic ticket time slot go through.
2 Let's take a look and see what happens in this year
3 and then see how many of these are attributed to
4 State.

5 MR. CLIFFORD: We've already waited a year,
6 Larry.

7 MR. BILLONE: We've waited six.

8 MR. PICKERING: And our objections are going
9 to stay the same for the same reasons.

10 MR. CLIFFORD: And so are ours.

11 MR. BRISTOW: And we'll continue to have
12 that dialogue through GSA. Thank you. Any other
13 questions on this one for us?

14 (No response.)

15 MR. BRISTOW: Going once? Okay. We're
16 going to go on to contract language updates. Kristen,
17 back to you.

18 MS. JAREMBACK: All right. Thanks, Jerry.

19 In continuing with the auto cancellation
20 updates here, we have added an auto cancellation
21 implementation profile, and a chart has been added to
22 the RFP. And you'll see on the screen what is
23 required if you choose to participate in the auto
24 cancellation. We need some bimonthly reports, and
25 those items that are listed on the screen are what is

1 needed to provide to the GSA. Everything is contained
2 in the template that is in the draft RFP.

3 The document would need to be submitted to
4 GSA within 20 days after award if you choose to
5 participate in the auto cancellation, and this is for
6 the Contracting and the Program Team to understand and
7 gain a better understanding of the 48-hour auto
8 cancellation and each of your target plans to
9 implement it. Is that clear? Does anyone need any
10 more information?

11 MR. BRISTOW: We have a --

12 MR. BILLONE: Yes. This is Tom Billone,
13 United Airlines. I'm looking at the requirements
14 listed by GDS and Contract Carrier PNR -- date of
15 reservation, date of departure, date of auto
16 cancellation. The number you're looking at is for a
17 PNR that may have five, six segments on it, which are
18 actually six flights.

19 Do you need to know the number of segments?

20 Because you may have one PNR and five segments that
21 get canceled. So do you want to add number of
22 segments in there? I think you get a better picture
23 as to if there are people auto canceling or who are
24 auto canceling because of there are five flights that
25 the seats are not being sold. I think you need to add

1 one more bit of data in there. I don't know how the
2 other airlines feel.

3 MR. BRISTOW: But wouldn't those be --

4 MS. SAMP: This is Heather. We also have a
5 comment that PNR doesn't give you also the number of
6 passengers. You could have enough segments with three
7 passengers taking that all the way up to 18 potential
8 seats that are not being ticketed.

9 MR. BRISTOW: Passenger count in a PNR.

10 MR. BILLONE: And segments in there.

11 MR. BRISTOW: Segment-wise we weren't
12 requiring that only for the fact that there was that
13 originating flight that actually would have triggered
14 that cancellation.

15 MR. BILLONE: Yes, but you've still got the
16 down link flights that would cancel also, so you get
17 those seats are going.

18 MR. BRISTOW: But I guess that's the
19 question. Do you count yours as segments or PNR
20 cancellations?

21 MR. BILLONE: Ours would be counted as
22 segments and --

23 THE COURT REPORTER: Can you use the mic,
24 please?

25 MR. BRISTOW: You do for both?

1 MR. BILLONE: The data we sent in showed
2 actual passengers and segments, so you would get a
3 true picture of actually how many seats were going out
4 as spoilage.

5 MR. BRISTOW: Does this encumber any other
6 carriers in providing that report?

7 MS. SAMP: We'd prefer to do it.

8 MR. BRISTOW: Okay.

9 MR. RYAN: Andrew Ryan, State Department.
10 Do you count spoilage for like if a passenger missed
11 their flight and they get rescheduled? Is that still
12 in the spoilage factor, or is that rescheduling not
13 factored in?

14 MR. BRISTOW: The definition of the spoilage
15 is an airline reservation that was never ticketed nor
16 canceled, okay? So, if it wasn't ticketed, then that
17 type of scenario would apply.

18 MR. RYAN: Okay.

19 MR. BRISTOW: If it was already ticketed, it
20 won't apply.

21 MR. BILLONE: Yes. This is Tom Billone
22 again with United Airlines. If you really want to
23 look at the numbers, all right, that would be
24 considered spoilage because that seat was empty. Or a
25 no-show where a government employee has a ticket but

1 doesn't show up and gets a refund.

2 Again, that could be if you want to really
3 go out to the limits, that's spoilage also because
4 we're not getting any revenue for that seat that you
5 held a ticket on and you refunded that. So, I mean,
6 the spoilage factor can go from all the way on the
7 left side to all the way on the right side depending
8 on how you look at it.

9 So we've pretty much proposed the definition
10 of spoilage to anything not ticketed within 48 hours
11 prior to departure. But if you want to expand that, I
12 mean, there's a way to do it and come up with the
13 figures.

14 MR. PICKERING: Can I get some
15 clarification? Larry Pickering, State. As I
16 understand it, spoilage is, the definition you used,
17 as far as a government reservation and ticketing being
18 done. That doesn't mean that the airline did not sell
19 that ticket, correct, or that seat?

20 MR. BRISTOW: No, Larry, it doesn't mean
21 that the airline didn't sell the ticket. It's
22 allowing the airlines to have the capability to resell
23 that seat because we didn't have our tickets issued in
24 a proper timeframe, and it's giving them that 48 hours
25 to resell that seat.

1 MR. PICKERING: But the real spoilage would
2 be if you didn't sell the seat, and if you sold it at
3 the gate, it's going to be at the standard, commercial
4 walk-up rate.

5 MS. JAREMBACK: There is a --

6 MR. PICKERING: I guess I'm asking what the
7 actual loss is.

8 MR. BRISTOW: Yes. The actual loss would be
9 what the carriers would be able to sell that seat for.
10 Yes.

11 MS. SAMP: This is U.S. Airways. There's no
12 guarantee that seat would ever be flown, but we
13 calculated that and we give it to you in the way that
14 you want it but also the way that we look at it in
15 that the seat was never flown. So it was either never
16 ticketed or it was ticketed, but no one actually flew
17 the individual leg.

18 MR. BRISTOW: Let me clarify that. Does
19 that mean a ticket that was issued and then not flown?

20 MS. SAMP: Correct. That's still a spoiled
21 seat.

22 MR. BRISTOW: I understand that, but that's
23 not the definition of spoilage under the City Pair
24 contract.

25 MS. SAMP: We're giving the information to

1 you in the way that you've asked, but we are saying
2 that spoiled seats also are ticketed tickets that are
3 never flown. Those are also spoiled seats.

4 MR. BRISTOW: I understand that, but for
5 this part of this, it's those tickets that were not
6 issued. I understand what you're trying to say, but
7 ours is to make sure that the tickets get issued in a
8 timely fashion and that those that aren't, that we
9 reduce the spoilage by giving you the ability to auto
10 cancel those prior to departure. I mean the 48 hours
11 prior to departure. Is that correct? I just want to
12 be clear on this. That's all.

13 MS. SAMP: Yes, that's correct. We just
14 definitely have a difference of opinion because on
15 your side you're making sure that they're ticketed.
16 On our side, we're actually making sure that the seat
17 is occupied and we're getting the revenue that was
18 ticketed for that flight prior to departure.

19 MR. BRISTOW: I understand, and that's a
20 different scenario as well. Thank you.

21 MR. PICKERING: Let me clarify one thing for
22 State that probably hasn't been said this year that
23 probably needs to be, and that is that one of our
24 biggest reasons for the concern is we have a lot of
25 high visibility, last minute travel, VIP travelers and

1 whatever. And when we book this travel, it's often at
2 the last minute, and we can't afford to have those
3 type of travelers get canceled automatically. We just
4 can't have it.

5 MR. CLIFFORD: Well, Larry, this is Denny.
6 If they're last minute, they're not going to be
7 subject to that within the 48 hours.

8 MR. PICKERING: Well, when I say that, it's
9 touch and go right up to the time that we would have
10 to ticket it. Some of them go. Some of them stay.
11 The Secretary's detail has people in four different
12 countries based on an itinerary that may or may not
13 even happen.

14 MR. CLIFFORD: Well, that's why we pushed it
15 out to 48 instead of 72 hours here.

16 MR. PICKERING: You know, domestic, we can
17 live with that. Internationally, that would be a
18 nightmare for us.

19 MR. BRISTOW: Okay. I believe we had that
20 discussion earlier as well, so we won't debate on the
21 phone. We'll have our conversations with each sector
22 here. George?

23 MR. COYLE: George with American Airlines.
24 Jerry, can I request that we have a meeting with the
25 State Department? I think there's some misinformation

1 based on what I'm hearing as it relates to these
2 speculative bookings, but I think there is some common
3 ground that we can come to without just pushing it
4 back on the airlines to absorb millions of dollars
5 that we could potentially be reselling in inventory.

6 MR. BRISTOW: Thanks, George. Larry, the
7 offer from George Coyle from American Airlines was to
8 have a meeting of the carriers with the Department of
9 State through GSA to be able to have this discussion
10 and walk through these issues, okay?

11 MR. PICKERING: That would be great.

12 MR. BRISTOW: Thank you. Anything else on
13 this slide? And we'll go to the next.

14 MS. JAREMBACK: Okay. The next contract
15 language update is for evaluation criteria. Under
16 Factor 1 for Meeting Minimum Requirements, we have
17 added all eastbound flights crossing three time zones.

18 They will now be counted towards meeting the minimum
19 requirement, meeting the minimum number of flights,
20 for flights that depart on or after 11 p.m. and prior
21 to 5:59 a.m. It's basically the same as we do for the
22 Alaska and Hawaii market, and that's just for the
23 Factor 1, Meeting Minimum Requirements. And you see
24 the sections that are affected there, B9 and D5.

25 The next language update is a composite fare

1 weighting for international markets, and the new
2 weighting will be 40 percent YCA and 60 percent dash
3 TCA.

4 MS. SAMP: Kristen, this is U.S. Airways.
5 To go back to the other, to the time zones, near to
6 our heart, Arizona. What are you going to qualify
7 that? What time zone?

8 MS. JAREMBACK: It depends if the flight
9 crosses three time zones. So, if an Arizona flight
10 crosses three time zones, then it would count towards
11 the minimum requirement. So it just depends. I'm not
12 sure. I believe it's only going to be the west coast.

13 MS. SAMP: Well, Arizona becomes west coast
14 time for part of the year, and we're Mountain time for
15 the other part of the year. We don't change.

16 MS. JAREMBACK: Okay. We're going to have
17 to think about that.

18 MS. SAMP: Okay. Thank you.

19 MS. JAREMBACK: We'll get back to you. Any
20 questions? Any further questions?

21 MR. CLIFFORD: Kristen, this is Denny.

22 MS. JAREMBACK: Okay. Go ahead, Denny.

23 MR. CLIFFORD: Denny Clifford. Yes. You
24 know, you get your monthly input on the usage, 40/60.
25 Is that changed? It used to be 60/40, or is it the

1 inverse I think, but is that what the usage reports
2 came out to be?

3 MS. JAREMBACK: It's closer to the usage
4 reports. Jerry Ellis, do you have the exact numbers?

5 MR. ELLIS: Yes. International has gone up
6 to about 56 percent capacity controlled usage for
7 international.

8 MR. CLIFFORD: Thanks.

9 MR. BILLONE: This is Tom Billone from
10 United. As much as we have voiced some differences of
11 opinion here in this meeting, we want to thank you for
12 making that change in the international evaluation.
13 We really appreciate it. We've been asking for that
14 for a while, so thank you.

15 MR. BRISTOW: You're welcome. And as Jerry
16 said, we're at 56 percent. We felt that the award of
17 these markets would take it up higher, so we wanted to
18 make sure we had the full value of the 40/60 in here
19 for you.

20 MS. JAREMBACK: Any more questions?

21 (No response.)

22 MS. JAREMBACK: Okay. We can move on.

23 MR. BRISTOW: Hold on a second. Technical
24 difficulty with the operator. She's got the magic
25 touch here. Okay, Kristen.

1 MS. JAREMBACK: Okay. Okay. Good. The
2 next contract language update is the fuel surcharge,
3 and you see the affected sections. B19(a), the
4 highlighted section has been added and it's just
5 saying fuel surcharges are currently in place and any
6 other similar charge will be included in all fares
7 offered where applicable.

8 So that's just going to be in line with that
9 Section B19(b) for international markets, and for
10 domestic markets, if you have a fuel surcharge in
11 place currently when you make your offer, it should be
12 included in your fare.

13 Then the next update is to C13, which is the
14 fuel surcharge clause, and it is in the draft RFP, so
15 you can read the full text of it, but basically it has
16 stayed the same. The only things that have really
17 changed are that you must report to the contracting
18 officer in writing that the fuel surcharge has been
19 imposed, identifying start date. The 14 days stays
20 the same, and you must receive written approval from
21 the contracting officer before applying the fuel
22 surcharges on City Pair fares.

23 That is not any other member of the
24 contracting team except the contracting officer and no
25 other member of the Program Office either. It will be

1 the contracting officer, if it's myself or another
2 contracting officer.

3 MR. BRISTOW: Tom Billone has his hand up.

4 MR. BILLONE: This is Tom Billone from
5 United. B19. Domestic only, right?

6 MS. JAREMBACK: I'm sorry, I can't hear you
7 very well. Could you speak a little more clearly?

8 MR. BILLONE: Okay. Can you hear me now? I
9 feel like I'm on Verizon.

10 MS. JAREMBACK: I can.

11 MR. BILLONE: Section B19, all fares to
12 domestic markets shall include existing -- and fuel
13 surcharges. Okay. I don't know if the next slide is
14 going to cover international, all right, but we had
15 this issue last year. Anything that is incurred after
16 the submission and prior to the contract date, when
17 are we allowed to put those on the new FY contract?
18 So in other words --

19 MS. JAREMBACK: Okay.

20 MR. BILLONE: -- if they have \$100 in fuel
21 surcharges that have occurred May to September 30,
22 then can I put those on in place for the FY '14 on
23 October 1, or do I have to wait until October 14?

24 MS. JAREMBACK: Okay. That is actually if
25 you read the full text in Section C13, it explains

1 that, but the answer is the very first day you can
2 apply a fuel surcharge to the City Pair fares would be
3 October 1 or the effective date of the contract if it
4 happens to be later than October 1. So that is
5 included in the C13 update. It should be very clear.

6 So that is your answer. If it's after the date you
7 submitted your offer but prior to the start of the
8 contract period, then it's the effective date of the
9 contract period.

10 MR. BILLONE: Thank you.

11 MS. JAREMBACK: Okay.

12 MR. BRISTOW: That's good. Thank you.

13 MS. JAREMBACK: Any other questions?

14 (No response.)

15 MS. JAREMBACK: No questions? Then we can
16 move forward. Okay. The next update is the CRAF
17 Program. In order to have a City Pair Program
18 contract, you must participate in the CRAF Program in
19 one of three ways.

20 The three ways are listed on the screen in
21 front of you. One is to participate in the CRAF
22 Program, receive a letter of technical ineligibility
23 from the CRAF Office or be actively undergoing the
24 CRAF approval process, and in order to be actively
25 undergoing the approval process, you have to meet

1 three requirements, as you see on the screen. They
2 are complete a CRAF statement of intent, complete a
3 CRAF proposal for the current solicitation and comply
4 with the Defense Security Service requirements.

5 So those are the three things that need to
6 be done in order to be actively participating in the
7 CRAF Program, and that is new for the FY '14
8 solicitation. Questions?

9 MR. BILLONE: This is Tom Billone with
10 United. This language was changed in a modification -
11 - I guess it was and I don't know how many carriers
12 signed that, but we did. I know a number of carriers
13 refused to sign it. What happens if the other
14 carriers refuse to sign it? Apparently that language
15 is not in place for this FY '13 then. Am I incorrect
16 or correct or what? I don't want to be the only
17 airline out there that's signed this thing.

18 MS. JAREMBACK: Okay, Tom, the only thing I
19 can tell you is that with your airline, and all
20 airlines are responsible for meeting those new
21 requirements of that modification you're speaking of,
22 and they also are required to meet the requirements of
23 the new FY '14 RFP language. That's all.

24 If you're a CRAF participant, you have
25 nothing to worry about as far as that modification

1 goes or this new language. If you're a CRAF
2 participant, you have everything taken care of.
3 Otherwise you have to meet those requirements that we
4 talked about, that I just talked about and that are
5 also in that modification that you're speaking of.

6 MR. BRISTOW: I have another question.

7 MR. HAAG: Jeff Haag with Southwest
8 Airlines. We didn't sign the modification. We don't
9 agree to this change in contract language, but I have
10 some questions about what you're proposing. So how
11 long can a carrier be undergoing the CRAF approval
12 process?

13 MR. BRISTOW: What we've found is that some
14 of the CRAF approval processes take longer than our
15 contracting initiative does, so that's part of the
16 issue, and that's why we want to make sure that each
17 of these carriers are undergoing a CRAF technical
18 ineligibility or the certification. That's really our
19 biggest issue here.

20 MR. HAAG: But how long will they be allowed
21 to go through the processing? Indefinitely?

22 MR. BRISTOW: It's not indefinite. It is as
23 long as they continue to answer the questions from the
24 CRAF certification process and as long as they're
25 actively participating in that process.

1 MR. HAAG: Okay. So moving on to the last
2 bullet point, comply with Defense Security Service
3 requirements, is that something that you're looking
4 for approval on on the front end, or they just have to
5 be going through that approval process?

6 MR. BRISTOW: It's actually they just have
7 to go through that process. We've had discussions
8 with CRAF, and they're able to move this along a
9 little bit quicker so that that process goes in
10 concurrent with the other certifications and not
11 afterwards. Is that correct?

12 MR. HAAG: It's my understanding that the
13 CRAF eligibility can come fairly easy, and it's the
14 Defense Security piece of it that delays the process
15 sometimes for years.

16 So the reason they've brought us all to this
17 point, GSA awarding contracts to carriers who weren't
18 meeting the CRAF requirements as previously outlined
19 in solicitations, mind you violating the contract for
20 multiple years in that manner, that they could be
21 going under the facility clearance, the security for
22 facility clearance five, six, seven years and
23 sometimes may not ever receive that clearance.

24 So how do we know that there's an end to
25 this process and is this just GSA's attempt to delink

1 the CRAF Program with the City Pair Program, because
2 for as long as my understanding it's been that they go
3 in tandem. You want to participate in the City Pair
4 Program, you have to participate in CRAF. GSA
5 violated your own contract language in that.

6 Now you're trying to modify it to make up
7 for it and allow somebody to go through a process that
8 could be going on for years. It could be going on
9 forever. They could ultimately not get CRAF
10 certification or never receive the level of security
11 clearance, so I just don't understand how we're
12 meeting both requirements by making these changes
13 knowing that the process can be going on and has been
14 going on for some carriers for several years now.

15 MR. BRISTOW: Yes. We've not delinked the
16 process. It's not a move to delink it. It's a move
17 to continually encourage participation in the CRAF
18 process as well as the City Pair Program. To have all
19 of the CRAF certification done prior to the City Pair
20 awards, it may take us two or three years to get even
21 a carrier on board, and it could be your carrier --

22 MR. HAAG: That's exactly what we have to go
23 through, Jerry. Those of us that adhere to the
24 contract language had to wait potentially those two to
25 three years to receive the CRAF certification or to

1 chase down a letter of technical ineligibility to be
2 able to participate in the City Pair Program. Why is
3 that not applicable anymore? Why is it that let's say
4 you've got carriers who don't want to go through CRAF,
5 that aren't required to jump through the same hoops
6 that we were?

7 MR. JOHNSON: Jerry, if I could? This is
8 Jay Johnson at USTRANSCOM. I understand a lot of the
9 sensitivities around going through the CRAF process,
10 but this is what I can tell you from a DOD perspective
11 on this is what is happening now is that as long as
12 the carriers go through those three steps, we are
13 working with the Defense Security Service, so what's
14 different about this whole process is timelines will
15 be put in place.

16 The process that's going on right now, this
17 is for FY '13. So, for instance, if an airline is
18 going through that security facility clearance process
19 today, as long as steps are being taken, that is due
20 diligently going toward that conclusion, then there
21 won't be an issue.

22 However, the minute -- and this is based on
23 Defense Security Service assessment. The minute they
24 see that we can't get there from here then they will
25 make the call and say okay, I understand. The airline

1 can still continue to go down that process for future
2 contracts, but for this solicitation, the Defense
3 Security Service will make a call that they think that
4 hey, based on what they see the prospects are for this
5 airline to qualify, they'll make that call.

6 MR. HAAG: And we'll be brought in that
7 conversation and we're going to be -- so when will the
8 other carriers that are adhering to the contract be
9 notified if a carrier is disqualified or will not meet
10 the security clearance, the security facility
11 clearance within a given period of time, and how will
12 those contract awards be handled?

13 MR. JOHNSON: I can't speak for GSA, but I
14 can just say from Defense Security Service that
15 information will be forwarded to GSA, and then of
16 course as the contracting officers, you know, we defer
17 to GSA.

18 MR. BRISTOW: Kristen?

19 MR. HAAG: That'll be prior to the awards
20 going out? So will that determination be made prior
21 to awards, so on March 21 when Group 1 awards or April
22 when the Group 2 awards will be made, at that point,
23 will you determine what carriers have met this CRAF
24 certification and award accordingly, or will you
25 continue to award to whoever you want like you have in

1 the past?

2 MS. JAREMBACK: For a carrier to get a
3 contract award for FY '14, the requirements of the RFP
4 will need to be met. You can see what the
5 requirements are. If they're actively undergoing the
6 approval process, they will be awarded a contract. If
7 they have a technical letter of ineligibility, they
8 will receive a contract. If they participate in the
9 CRAF program, they will receive a contract.

10 I'm not sure that this information regarding
11 the CRAF program is something that I'm going to
12 willingly give to all carriers, but what you know is
13 what's publicly available, and that's information that
14 you will get. If they're awarded a contract, they are
15 meeting the requirements of the RFP.

16 MR. CLIFFORD: But, Kristen -- this is Denny
17 Clifford at Delta -- in years past, the most recent
18 couple years, three years, there were airlines that
19 were receiving awards in violation of the terms of
20 your own contract, as Jeff said. How did that happen?
21 Where is the accountability? How do we know that it
22 won't happen again? You've got this verbiage in the
23 contract and they changed verbiage here, but, you
24 know, as I just said, we've got carriers that are
25 getting awards without meeting the terms of your own

1 contract.

2 MS. JAREMBACK: The current terms of the
3 contract, yes, they do meet them. Every carrier meets
4 one of the three terms that you see and that were in
5 the aforementioned modification, so they do meet them.

6 You know, I don't feel it's the appropriate
7 forum right now to talk about individual carriers and
8 things like that. If there's something that we need
9 to talk about at a different time, I think there's a
10 better forum for that, but I can tell you right now
11 that each carrier that's been awarded a City Pair
12 Program contract meets all of the requirements of the
13 current contract. And for FY '14, if a carrier does
14 not meet one of those three items that you see on the
15 screen, they will not be awarded a contract. It's
16 very clear.

17 MR. JOHNSON: This is Jay Johnson at
18 USTRANSCOM. Also, just to add a little bit more
19 clarity, particularly with Denny's concerns about what
20 had happened in the past, I can tell you this, and
21 this is coming from the office that has the most
22 interest in having that strategic mobility, so we have
23 a CRAF program, so I can tell you coming from that
24 side of the aisle we will make sure that if a carrier
25 plans on participating in CRAF that that process

1 proceeds on a set timeline based on that carrier's
2 ability to meet what those requirements are.

3 The minute that that is shown that that
4 cannot be met, then we will be notifying GSA that
5 based on the assessment -- and this will probably come
6 from Defense Security Service because that's usually
7 where the hang-up is. Most carriers, you can put in
8 the same letter of intent, you can apply for CRAF
9 contracts, but going through that facility clearance
10 process to get that security clearance, it's going to
11 be on Defense Security Service, the DSS. The minute
12 they see that, hey, we can't get there from here, then
13 they will make the call.

14 So I can't really go back and tell you in
15 2010 what took place, but I can tell you today this is
16 a very critical part of this whole process because we
17 rely on CRAF and we rely on the fact that the carriers
18 that we have participating in CRAF are part of the
19 City Pair. So I can just say no timeline is out
20 there, but at the same time, when DSS makes the
21 determination that says, hey, they can't get there
22 from here, we're going to have to pull the plug.

23 MR. BRISTOW: We have been actively
24 discussing this along the way as well, make sure that
25 everyone has the capability to participate in both.

1 That's been our mantra together, and that's how we
2 continue to walk down this for CRAF and City Pair
3 Program. Any other comments?

4 (No response.)

5 MR. BRISTOW: I'm going to move on then.

6 MS. JAREMBACK: Okay. The next new
7 requirement for the City Pair Program this year, there
8 will be a new requirement for active duty military
9 checked baggage fee waiver. That's Section B-32. And
10 what this says is that checked baggage fees shall be
11 waived for a minimum of three bags for all active duty
12 military personnel of DOD and their dependents when
13 traveling on orders and authorized by the Department
14 of Defense.

15 And then the carrier may also waive more
16 bags at their discretion and can include that as part
17 of their offer. There is a section, B-32, for that.

18 MR. BILLONE: Question?

19 MS. JAREMBACK: Questions?

20 MR. BILLONE: Yes. Okay. Right now most
21 carriers provide more than three bags.

22 MR. BRISTOW: Tom Billone.

23 MR. BILLONE: Tom Billone, United Airlines.

24 I believe all carriers offer more than three checked
25 bags for free. Now you're putting it in the contract,

1 three bags. You don't think the four and five bags
2 are going to go away? It's going to go down to three
3 because you're putting it in the contract?

4 You're also saying active duty military, all
5 right? We have issues with verifying whether they're
6 active duty, number one, because 90 percent of the
7 travelers, the military travelers, don't bring a copy
8 of their orders, so we did away with orders. We said,
9 you know, you got an ID card, that's good. Again,
10 supposed to be active duty military on orders.

11 National Guard, their ID cards don't change
12 when they're activated. Their cards remain the same,
13 so we have no idea whether they're on active duty or
14 not, and they get the baggage free.

15 So putting this in the contract could have a
16 negative effect on the flexibility that the airlines
17 are already showing to the military members because I
18 don't want some private coming in and doesn't have
19 their orders and doesn't have a personal credit card
20 issued to them or their own credit card and be hitting
21 them with a bag fee. I mean, so you put something in
22 the contract, you can bet that's going to be how it's
23 perceived. And if you can't verify whether somebody's
24 on active duty orders, what's going to happen?

25 I think it's a bad thing to do. You know, I

1 understand what people want, but all the carriers are
2 doing a lot of things for our military because they're
3 our protectors. I mean, some of us allow them pre-
4 boarding, you know, some of us allow them to upgrade
5 if they're in uniform or whatever, you know?

6 So you start putting stuff like this into
7 the contract, a lot of things may go away, and I don't
8 want to see that happen. Being ex-military, I don't
9 want to see that happen. I want to see it to be as
10 flexible as possible, and you start putting things in
11 the contract, it's going to cause issues.

12 The other thing is you put this in the
13 contract, we have a group called the Foreign Service
14 who aren't part of the military. We've had that
15 specifically with pets and our waiver for pets and
16 they say, well, we're just like the military, we want
17 that too. That's what's going to happen here.
18 They're going to come back and say we're just like the
19 military, we want the free bags. So you've got some
20 real issues with this language. So that's our input.

21 MR. BRISTOW: -- of you to request that it
22 is in the contract so that travelers when they got to
23 the airport were not having to pay for some of those
24 bags out of their own pockets. So that's where part
25 of that came from.

1 MR. BILLONE: I don't know anybody that
2 charges them. I mean, that's the whole thing. You
3 have congressmen jumping all over this that don't
4 really do the due diligence, you have Congress that's
5 really not doing the due diligence as to what's
6 happening here. You know, occasionally, yes, somebody
7 may get charged, all right, they don't have orders,
8 but if you want to get real sticky by putting it in
9 the contract, you don't have your orders, you're going
10 to pay. I mean, I don't want to do that. I want to
11 be able to be flexible and say, hey, you know, this
12 guy's got an ID card, let him go.

13 And so now you're going to make it so, you
14 know, and then we're going to get another thing where
15 a guy's got four on his orders and he says, hey, they
16 didn't give me four free bags, and then it goes on
17 YouTube and we get dinged like Delta did. I mean, you
18 know, we're as flexible as we can be. We want to be
19 more flexible. I understand the congressional issues.

20 They want to know what are you doing for the
21 military? What are you doing for the military? But
22 when you put it in the contract, it's actually going
23 to be detrimental in a way because they may not get
24 what they got in the past.

25 MR. BRISTOW: Thank you.

1 MR. CLIFFORD: Jerry, this is Denny
2 Clifford.

3 MR. BRISTOW: Denny, hold on.

4 MR. CLIFFORD: Delta's in full agreement
5 with United's position on this for the same reasons.
6 It doesn't need to be in terms in a contract. We've
7 got our policies and they're out there.

8 MR. BRISTOW: Thanks, Denny.

9 MS. CARLOCK: Andrea Carlock with Defense
10 Travel Management Office, and I guess this question is
11 more from a contractual perspective. I understand
12 what Denny and Tom, they're saying that they do offer
13 more, and we appreciate that. Does that have to
14 change? Can they still not offer the same thing that
15 they're offering today as well as in the second
16 airplane mode it says carrier may waive more bags at
17 their discretion? So, if you are offering four bags
18 or five bags, again, we appreciate that, can that not
19 still continue to be the case?

20 MR. BILLONE: Tom Billone with United. Yes,
21 it could, but when you put something in a contract,
22 you're going to work for the contract. We may do
23 anything we want to do, but if you're telling me three
24 bags, I mean, yes, I'd like to give them free bags all
25 the way, but you know what, three bags is going to be

1 three bags, period. We'll go back to what it was
2 before that brouhaha with Delta.

3 You know, it's been three bags for years. I
4 mean, as far as back as I can go we've always given
5 three bags. Why it has to be put in the contract is
6 beyond me. I don't understand that. We do it for the
7 military, and to be honest with you, if we ever pulled
8 that away from the military, Heaven help us. You
9 know, the front page of *The Washington Post*: Airlines
10 diss military by not giving them bags. Congress would
11 be all over us. So that's not going to happen.

12 We'd like to leave it the way it is. We
13 have the option of giving them more. We don't want it
14 in the contract because, to be honest with you, we've
15 got to work toward what the contract says and it's
16 going to be a detriment to the military vendors.

17 MR. PICKERING: This is Larry Pickering at
18 State again. Is there a reason why we're not just
19 going back to what we used to have with the, you know,
20 two checked, one hand carry, you know, just as a
21 standard contract requirement?

22 MR. BRISTOW: We've never had that in the
23 contract requirements, Larry.

24 MR. PICKERING: Well, it was whatever the
25 carrier offered for free it was before.

1 MR. BRISTOW: What the carriers offered.

2 Right.

3 MR. PICKERING: Yes. I know. But that's
4 what it was previously, and that's why I'm wondering
5 if, you know, that seemed to work across the board,
6 the carrier then would get paid because it stowed
7 those bags and he would still be competitive because
8 he's competing against other carriers for the same
9 service.

10 MR. BILLONE: This is Tom Billone again.
11 Man, I was not going to say anything, and that would
12 be a miracle. Okay. As far as the bags go, all
13 right, there's a financial issue here that you're not
14 fully on board with and I guess you really don't care,
15 Larry, but the fares today are 55 percent lower in
16 real dollars or, you know, adjusted dollars than they
17 were in 1980. They're 55 percent lower than they were
18 in 1980. We as airlines can't move the price of
19 tickets.

20 And how do we get revenue, okay? The way we
21 get revenue are the ancillary fees, and bags for the
22 past six years, seven years have been a way to get
23 fees. We haven't given three bags in a long time, you
24 know. It's like wanting to go back to, you know, the
25 Model-T, Larry. We're moving forward. We're trying

1 to get money.

2 Got an airline just imposed, came up with a
3 fee that, hey, you want to board early, it's going to
4 cost you \$40, okay? This is how the airlines stay in
5 business. We all lost money this year basically, I
6 mean, so don't give us this thing we're making tons
7 and tons of money in profit. We're in business to
8 make money and a return for our investors, all right,
9 and give you the best deal possible. You guys get the
10 best deal ever, you know.

11 I know, Larry, you don't like this program,
12 you want to go out on your own and do your own thing,
13 and I guarantee you no carrier's going to give you
14 what you get from this program.

15 MR. PICKERING: Well, I would just state
16 that each carrier would focus on collecting what his
17 baggage requirement is. He's bidding his own fare.
18 Based on the international orders, it would be nice to
19 see the baggage included in the fares.

20 MR. BILLONE: Well, some of it you do get.
21 If you're flying on some of the coach air partners,
22 they give you internationally one free bag. So, you
23 know, you want to put it in, everybody wants to put
24 this in the fares, everybody wants to put it in the
25 fares. You're trying to reduce costs overall on the

1 government, and now you're saying, well, put the
2 baggage fee in the fare so the people who don't have
3 bags will pay. That doesn't even make sense, Larry.

4 MR. PICKERING: I don't know anybody who
5 travels internationally that goes bagless, Tom.

6 MR. BILLONE: Well, I'll tell you what. You
7 get on some of those planes and see the carryon and
8 don't tell me they don't, that they're checking bags,
9 because they're not. I flew internationally and
10 everybody, very few checked bags. Everybody was
11 putting them on the carryon. You'll be gone for three
12 days. What do you need a checked bag for? So, you
13 know, you want people to pay and it's going totally
14 against what the government is trying to do in reduced
15 cost.

16 MR. PICKERING: Well, maybe it would be
17 interesting to solicit it both ways, one with the bag
18 fee, the two bags checked, one hand carried, and one
19 at the current market.

20 MR. BRISTOW: Next one, Kristen.

21 MS. JAREMBACK: Okay. The next one is
22 baggage fee consideration has been added to the cost
23 technical tradeoff, and that's Section D-7. This is
24 the price evaluation for Group 1. Under the cost
25 technical tradeoff, additional value will be given to

1 a carrier that does not impose a checked bag fee if
2 that lower priced offer is within 2 percent or if that
3 offer is within 2 percent of the lower priced offer.

4 If a carrier is awarded that market, they
5 must maintain that baggage fee waiver throughout the
6 contract period, meaning that they would not have a
7 bag fee for that entire contract period if they are
8 the awarded carrier for that market. Questions?

9 MR. BILLONE: Well, this is Tom Billone,
10 United, again. You know, I wonder where the arbitrary
11 2 percent comes from. You have some carriers don't
12 charge for bags. There's two I guess it is, Southwest
13 and JetBlue. You've got one charges \$15, one charges
14 \$25. That's an arbitrary 2 percent, which is not
15 much. I mean, I'll agree with that.

16 But the question becomes where do we stop
17 the evaluation process. We've got carriers that don't
18 interline bags, okay? Are we going to take that into
19 the process? We've got carriers that don't protect
20 the passengers on other airlines. Are we going to
21 evaluate that? I mean, it all comes out in the wash.

22 So because a couple of carriers are pushing
23 for this evaluation change, I don't think it's correct
24 because we could push for it and say, okay, look, this
25 is what we do, why aren't we getting credit for that

1 and they don't do that? I mean, it just doesn't make
2 sense to come up with 2 percent, which is minimal, but
3 still it's an arbitrary figure in our minds.

4 MR. CLIFFORD: This is Denny Clifford at
5 Delta. We strongly object to this -- can you hear me?

6 MR. BRISTOW: Yes, we heard you, Denny.

7 MR. CLIFFORD: I'm getting feedback here, so
8 it's kind of tough to talk.

9 MR. BRISTOW: No, we heard.

10 MR. CLIFFORD: You're really getting away
11 from the, you're moving away from the longstanding
12 evaluation criteria of fare and schedule. I mean,
13 when would it stop, like Tom says. Are you going to
14 have on time performance as a criteria? Are you going
15 to have complaints or reliability? I mean, it
16 unfairly works against the largest carriers you've got
17 in this program who have consistently bid on this
18 program, and it's not right. Tom's right. There's
19 too much variability in all of their various policies.
20 You can't now lay those into it.

21 MR. PICKERING: I think one of the things
22 from the traveler -- this again is Larry Pickering
23 from State -- is that the traveler shows up at
24 different gateways with different charges at each
25 location and ends up paying them out of pocket and

1 going for reimbursement afterwards. That's what's
2 causing a lot of problems. So, if we could get that
3 included in the rate, it does a lot for our travelers.

4 MR. CLIFFORD: But, Larry, we're not talking
5 about fixing that process. That is a separate issue.

6 We're talking about how is a bid fare going to be
7 evaluated in this program? The only two things it
8 should be evaluated on is the schedule and the fares.

9 MR. PICKERING: Well, and the services, and
10 it's include the baggage fee. That should be one of
11 the options.

12 MR. CLIFFORD: Where do you stop? I mean,
13 there was a time -- we've been down this road before.

14 I mean, the GSA has proffered this before where
15 reliability could be put in there, you know, on time
16 performance, all of those kinds of things. There
17 was even one a couple of years ago --

18 MS. JAREMBACK: Denny, let me interrupt you
19 really quickly. We do look at all those things that
20 you're referring to. That's not part of the
21 evaluation criteria. It never has been, it never will
22 be. What that does is that's your responsibility
23 determination, and every carrier undergoes that, so
24 that is part of it anyway currently. It's been part
25 of it for the last 30, 34 years. We would not award

1 you a contract if you didn't have good on time
2 performance, if we didn't check all of the
3 responsibility determination. We wouldn't do it.

4 What this is, this is not being assigned a
5 weighting. What this is is it's being used as far as
6 the cost technical tradeoff. We look at a whole host
7 of different items under that technical portion. It's
8 not simply schedule and fare, as you're saying. It's
9 the level of service that is offered, nonstop versus
10 connect, there are the type of aircraft used. There's
11 a whole list of things that we look at. This is just
12 another one of those things we look at in making our
13 best value determination. So not by the choice that
14 you're trying to say.

15 MR. CLIFFORD: You put a metric on this of 2
16 percent, and even if you didn't, it's still unfair to
17 certain groupings of the participants in this contract
18 and it favors others, and that's not right. It's got
19 to be across the board a level playing field.

20 MS. JAREMBACK: Well, this is the more
21 level, the playing field. Some carriers don't charge
22 for bags. This is leveling the playing field.

23 MR. CLIFFORD: No, this is not.

24 MS. JAREMBACK: So everyone can compete on a
25 more level playing field as far as getting an awarded

1 market in a certain place.

2 MR. CLIFFORD: It slants it to the east end
3 of the field.

4 MS. JAREMBACK: Two percent has not been
5 slanted in any which way.

6 MS. SAMP: This is U.S. Airways. We also
7 strongly object to this assumption that everyone is
8 checking a bag. It's also under the assumption that
9 everyone is charged for a bag that checks it. We have
10 certain elite programs that your members are also in
11 where they're already getting baggage waivers, and
12 that's not being taken into consideration.

13 And as far as the policy, the DOT has
14 already come out with a mandate saying that the first
15 marketing carrier is the one whose rules apply. So
16 from a policy perspective, there's another government
17 entity working on that.

18 MR. PICKERING: Yes, but then again, this is
19 a U.S. Government requirements contract and we
20 determine what the requirements are.

21 MS. SAMP: So does that supersede DOT?

22 MR. HAAG: Jeff Haag with Southwest
23 Airlines. We're in strong support of this
24 modification to the contract. We have been
25 championing this cause for several years. I'm

1 thrilled to see the government's finally recognizing
2 the tens of millions of dollars that you're saving
3 annually as a result of Southwest Airlines not
4 charging bag fees.

5 And I would assume that my colleagues in
6 industry, and government would be open to this, could
7 waive their checked bag fees for the government if
8 they feel that this favors one carrier over another.

9 But I do have the same concern that Tom and
10 Denny does on the 2 percent number. If the goal of
11 this contract modification is to truly achieve cost
12 savings, which it will, and I'm not good at math, but
13 if your average fare is \$300 and 2 percent of that is
14 \$6 and the average bag fee is \$25, the math just
15 doesn't add up. I don't know that you're going to see
16 the savings with the 2 percent margin in this contract
17 change that you're after. I'd be happy to share with
18 you the hard numbers that you're saving on us on an
19 annual basis, but I don't think the 2 percent is going
20 to get you there.

21 MR. BRISTOW: The 2 percent is the variance
22 in the offer. It's not a 2 percent of those costs.

23 MR. HAAG: Sorry. Jeff again with
24 Southwest. You're potentially saving \$25 let's say if
25 you're going to check one bag. And you're saying that

1 in order to take that baggage fee into assessment, if
2 I'm understanding it correctly, the offer needs to be
3 within 2 percent of the lower fare, correct?

4 MR. BRISTOW: Correct.

5 MR. HAAG: So how is the \$25 savings
6 justified within that 2 percent margin?

7 MR. BILLONE: It's an arbitrary thing.

8 MR. HAAG: It is. Yes. Completely. I
9 mean, if the goal is to save \$25, why wouldn't there
10 be a \$25 threshold within the lowest priced fare or
11 \$20. Then you save \$5, you know? And that's just on
12 the assumption of one bag. But I just don't know that
13 the -- I mean, the 2 percent I think was just kind of
14 thrown out there, but it isn't going to represent any
15 real savings.

16 MR. COYLE: This is George with American
17 Airlines. Actually, we oppose this as well, but I do
18 have a question if it excludes military markets,
19 because our airline, we offer five complimentary bags,
20 we waive the excess baggage fee, which could be 100
21 pounds for an adult, we waive the dimensions, we offer
22 complimentary upgrades, we offer free Admiral's Club
23 admittance. A very small percentage of travelers
24 actually pay baggage fees because of our Advantage
25 Program.

1 So I'm not sure a lot of study has actually
2 been done on what percent or how much actual bag fees
3 a government traveler is spending. I know we also
4 have to consider DOD, the prime DOD markets where
5 we're offering more than our competitors or at least
6 in line with majors.

7 MR. BRISTOW: Thanks. Jerry?

8 MR. BURKE: This is Tim Burke. I oppose
9 having to stay here any longer -- but I think if I can
10 comment on the answer to the question about the 2
11 percent -- the government, different oversight groups,
12 both with Congress, the Inspector General and the
13 people in this room, right, the Inspector General
14 reviewed the program for City Pair based on my request
15 on a couple of different items. One of those items
16 was the evaluation criteria.

17 My evaluation criteria elements had to do
18 with the cost of a trip today versus what it was five
19 years ago. The cost of a trip, respectfully to Denny,
20 he said that the longstanding fare and schedule model
21 has also changed with the airlines. You're no longer
22 fare and scheduling model. You have ancillary fees,
23 so ancillary fees are being looked at.

24 But the option for bags, it's not arbitrary,
25 but it's not actually complete yet either. So this

1 would press down onto Jerry's program I think from the
2 IG, correct, Jerry?

3 MR. BRISTOW: The IG, yes.

4 MR. BURKE: So they made an assessment, and
5 in the spirit of full transparency, I want to share
6 that with everybody. It lacked some of the feedback
7 from industry. So the purpose of a meeting like this
8 is to draw this exact feedback. So I don't want to
9 jump in and insert, Jerry, where you and Iman and
10 others are working on this, but I think isn't that
11 what the finding was? They gave you a number that
12 wasn't arbitrary, but it probably did not include the
13 feedback we're hearing from industry, am I correct?

14 MR. BRISTOW: Correct.

15 MR. BURKE: Okay. So our walkaway from
16 these meetings are take this and seriously reconsider
17 those things that we haven't fully considered, and I
18 would have to say that that 2 percent number has not
19 been fully considered. Is that a fair statement?

20 MR. BRISTOW: Correct.

21 MR. BURKE: Okay. Good. Thank you.

22 MR. BILLONE: This is Tom Billone, United.
23 One of these days somebody is going to tie my hands
24 behind my back and I won't be able to talk.

25 MR. BRISTOW: It could be today, Tom.

1 MR. BILLONE: This rule, this evaluation,
2 okay, primarily affects domestic markets, probably
3 domestic markets only since it's mostly geared for
4 Southwest. I think JetBlue is the only other one that
5 doesn't charge for bags. Very limited in
6 international markets there.

7 So if revenue, pricing and revenue
8 management is doing their job, you get very
9 competitive bids in the markets where Southwest is and
10 the other carriers are, okay? So you're talking about
11 a minimal effect totally. I mean, this just seems
12 like it's a gnat basically just to annoy the major
13 carriers or to placate Southwest. I mean, let's be
14 honest. It's you guys who were pushing it.

15 MR. BRISTOW: Well, we can talk about it.

16 MR. BILLONE: No, I don't want to point
17 fingers or anything. I just think it's primarily only
18 domestic where the effect is going to be. You already
19 have competitive fares in those markets. I guarantee
20 they're probably within 2 percent. So, you know, I
21 mean, the 2 percent, like I said, is minimal. And if
22 we feel it should be higher and we don't want it, you
23 know, so be it, but we're against putting any kind of
24 that into an evaluation. That's all. Nevermind.

25 MS. SAMP: This is U.S. Airways. What

1 percentage of the government travelers are actually
2 being charged bags today?

3 MR. BRISTOW: Yes. We don't have that on a
4 per agency basis yet. No.

5 MS. SAMP: So you're unsure of how much
6 you're trying to save by doing this?

7 MR. BRISTOW: Yes, but this is evaluation
8 criteria, which is different than a savings number.
9 Exactly. Anything else on this?

10 (No response.)

11 MR. BRISTOW: Okay. City Pair points of
12 contact are as follows. We're also going to put this
13 out on the site, correct? So we'll have this out on
14 the site for everyone to use as they want so they can
15 take that back to their headquarters or do whatever.
16 So we will be posting that. These are the points of
17 contact: Kristen Jarembak is Contracting Officer;
18 Leah Ballis, Contract Specialist; Jerry Ellis,
19 Business Management Specialist; Keith Smiley,
20 Director, Travel Acquisitions; myself, Jerry Bristow.

21 All of those are our points of contact for you to be
22 able to utilize and have discussions.

23 Any contract or City Pair Program general
24 inquiries, contract related issues should go onthego
25 at gsa.gov. Program-related issues would be

1 travel.programs@gsa.gov. And again, our toll-free
2 numbers are for you to be able to contact us. Any
3 questions?

4 MR. LOGAN: Yes. This is Keith Logan from
5 GAO. Is it possible when you have a meeting to talk
6 about whether or not we're going to institute the 48-
7 hour rule, cancellation rule, with the State
8 Department that others can be invited to that?
9 Because I think we have a good program in place to
10 mitigate that, but I don't know what I don't know.

11 MR. BRISTOW: Okay. Thank you. We'll take
12 that in consideration.

13 MR. LOGAN: Okay.

14 MR. BRISTOW: Any other items for
15 discussion? Anything else that we missed for this
16 year?

17 (No response.)

18 MR. BRISTOW: As always, it's been active.
19 We always have active discussions here amongst us with
20 our industry partners. We appreciate you being here.
21 And we'll take these takeaways here, get back to you
22 and see how we move forward on these in the next
23 couple weeks. So we'll be back in touch with you, and
24 we'll be able to schedule via webcast any other
25 meetings that we would have on this, okay? Thank you

1 so much, and appreciate your attendance. Good to see
2 you.

3 (Whereupon, at 12:06 p.m., the FY2014 City
4 Pair Program Pre-solicitation Conference in the above-
5 entitled matter was concluded.)

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REPORTER'S CERTIFICATE

CASE TITLE: FY2014 City Pair Program GSA Pre-Solicitation Conference

HEARING DATE: February 5, 2013

LOCATION: Arlington, Virginia

I hereby certify that the proceedings and evidence are contained fully and accurately on the tapes and notes reported by me at the hearing in the above case before the General Services Administration.

Date: February 5, 2013

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